



HUSCH BLACKWELL

Practical legal solutions so our clients can put education, innovation, and clinical care first.

Our Academic Medical Centers (AMCs) team has decades of combined experience helping more than 400 hospitals, research entities and academic institutions meet their healthcare, education, and research-focused missions. Drawing on the resources of a full-service law firm with nationally recognized healthcare and higher education practices, our integrated AMC team has a deep understanding of the legal issues facing AMCs today.

HEALTHCARE STRATEGY

- Acquisitions, affiliations & alignment strategies
- Service line development
- Telemedicine & digital health
- Population health management
- Payor relationships
- Regulatory Strategies
- Certificate of Need/ Determination of Need
- Changes of Ownership
- Behavioral Health Initiatives
- Crisis Standards of Care

EDUCATION

- Governance, accreditation & institutional affiliation models
- Faculty, student and trainee concerns, policies & financial aid
- Teaching physician & resident billing
- Federal contracting considerations
- Best practice reviews & investigations
- Employee & student counseling programs

HEALTHCARE COMPLIANCE

- Fraud & abuse
- Reimbursement strategies & billing compliance
- Government relations
- 340B & pharmacy compliance
- Laboratory licensing & billing
- License and Medicare Certification

RESEARCH COMPLIANCE

- Institutional Review Boards & clinical trials
- Human subject research protections
- Grant compliance
- Food & Drug Administration compliance
- Research misconduct allegations

TECHNOLOGY TRANSFER

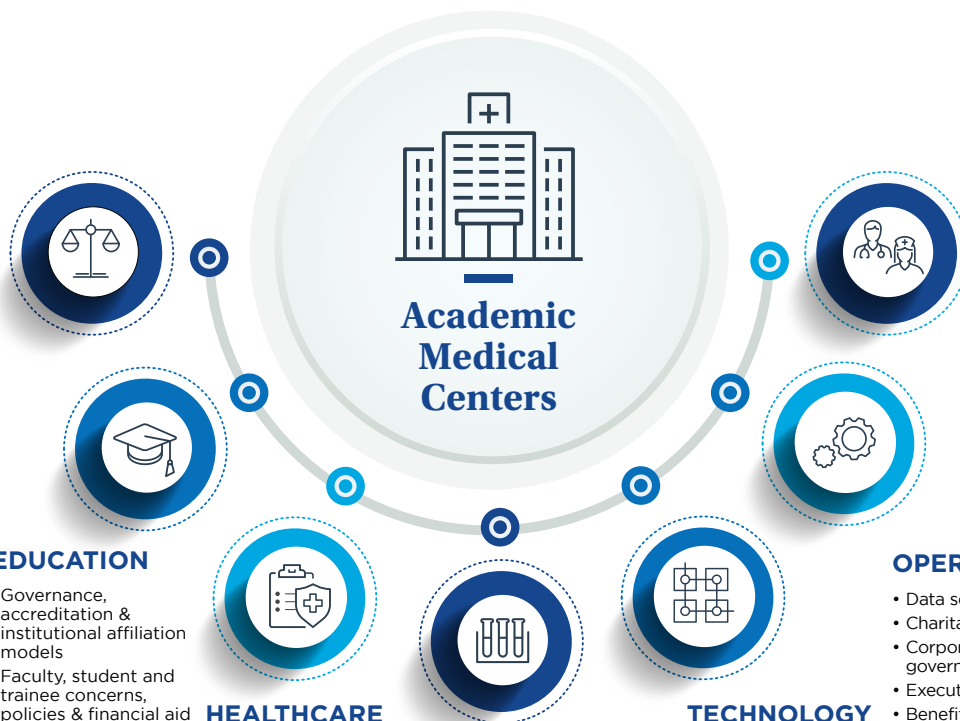
- Exclusive & non-exclusive licensing
- Inter-institutional arrangements
- Patent portfolio management
- Data management & compliance
- Intellectual property protocol & process development
- Joint development agreements

LABOR & EMPLOYMENT

- Discrimination, harassment and sexual misconduct policy, prevention and response
- Employee discipline
- Affirmative Action Compliance
- Immigration
- Faculty & staff collective bargaining
- Employee discipline & medical staff issues

OPERATIONS

- Data security & privacy
- Charitable giving
- Corporate structure and governance
- Executive compensation
- Benefit plan development, implementation & audits
- Construction projects



Representative Experience

- Counseled AMC on research compliance and misconduct investigation issues through inquiry and investigation stages, ORI and NIH reporting, and related faculty grievance procedure matters.
- Prepared and negotiated biotechnology-related agreements, including clinical research agreements, noncompete agreements, confidentiality agreements, and material transfer agreements.
- Counseled on development of university on-site COVID testing laboratory for students, faculty and visiting athletes; assisted with expansion of laboratory into a community testing facility and navigated agreements with local government and regional employers.
- Assisted board member committee investigating Title IX-related student complaints against university President, and audit of public university internal complaint system for Title IX and related diversity and discrimination issues for faculty and employees.
- Served as lead counsel on multi-disciplinary affiliation of academic, medical, and research arms of preeminent AMC and nationally renowned children's hospital.
- Assisted numerous AMCs in compliance with, and developing systems for, foreign gift and contract reporting under U.S. Department of Education requirements.
- Advised faculty physician group through False Claims Act litigation concerning resident billing addressing compliance concerns and reaching favorable settlement.
- Directed comprehensive audit and regulatory analysis of physician contracts for research hospital and submitted Stark Law disclosure to CMS utilizing self-referral disclosure protocol; provided operational and corrective action recommendations related to audit findings.
- Advised a nonprofit AMC on compliance with U.S. Department of Education financial aid regulations, Clery Act compliance, Title IX provisions, accrediting agency recommendations, Office for Civil Rights (OCR) sexual harassment regulations, and ADA/ Section 504 requirements.
- Helped evaluate compliance with federal research regulations (informed consent/IRB issues), NIH Grants Policy Statement, and related federal regulations and investigations in area of pediatric and adult research.
- Guided numerous AMCs through evolving COVID-19 accreditation, CARES Act, Office of Federal Contract Compliance Program audit, Medicaid supplemental payment program and U.S. Department of Education regulatory issues.
- Conducted department-wide climate assessment in response to resident complaints of discrimination and noncompliance in AMC residency program and developed a plan for and coordinated discrimination, harassment and sexual misconduct investigations at top ranked AMC.
- Created family practice residency program affiliation between a private hospital and a major state university health science center and all related service agreements.
- Developed mission support arrangements between a teaching hospital and its affiliated medical school supporting clinical research, medical school operations, and faculty development.
- Assisted AMC with developing faculty training programs and higher education compliance issues for growing graduate school programs.
- Assisted top tier AMC with developing policies prohibiting patients from discriminating against providers and medical staff and coordinating medical provider ADA and other accommodations and adjustments.
- Advised student assistance programs on development, and provision of, counseling, peer support, and critical incident services for university systems
- Advised university system on forming, and administering, a fund to provide crime victims with behavioral health services
- Advised health systems undergoing structural changes to ensure colleges and healthcare education programs owned by the systems complied with related education regulatory requirements to support continued education accreditation, authorization, and funding.
- Provided counsel to residency program sponsors on evolving accreditation requirements for resident leave.

Relentless client focus.

At Husch Blackwell, we have built our law firm around one idea: to guide our clients from where they are to where they want to be. Our industry-centric approach gives us a deep understanding of what our clients face every day. But more than that, it creates a shared vision that moves our clients forward.